RFP N100041

Impact of UK EU Health Data Sharing (Lot 2)

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Wellcome improves health for everyone by funding research, leading policy and advocacy campaigns, and building global partnerships. Collaborative research that involves a diverse range of people from different fields of interest is key to progress in health science – and to achieving our aim of fostering a healthier, happier, world. We're taking on the biggest health challenges facing humanity – climate and health, infectious disease, and mental health – to find urgent solutions and accelerate preventions. Find out more about Wellcome and our work at: wellcome.org.

If you are interested in working with Wellcome on this activity, please review the information below this explains the activity in which Wellcome is seeking proposals for, timetable, what questions Suppliers need to complete and how to engage with us further, to ensure you are successful please read the whole document and answer the questions within the section(s). Responses should be made via the Oracle portal. Responses will not be accepted outside of the system.

All suppliers are required to register on Oracle if they have not already done so. Please allow at least three working days before the final submission date to ensure you complete registration and receive approval in time to meet the deadline.

Accessibility clarification: The accessibility requirement applicable to this procurement is WCAG 2.2 AA, as stated within the specification and Budget sections. Suppliers should therefore base their proposals and associated costs on meeting WCAG 2.2 AA. (09/11/2026)

Wellcome Contact Details

The single point of contact within this RFP exercise for all communications is as indicated below:

Name	Ojie Irabor
Role	Procurement Specialist
Email	RFP@Wellcome.org

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1 Synopsis

Lot 2 will provide the scenario design and social research expertise needed to turn those potential futures into effective research tools. The supplier will lead the research methodology, co-design and testing of participant-facing scenarios, undertake primary research with relevant stakeholders, and synthesise the findings into robust evidence and policy-relevant outputs.

1.1 Background and Objectives

Wellcome is seeking suppliers to deliver a research project exploring how different future relationships between UK and EU health data systems could affect research.

The UK and EU are both developing new systems and frameworks for enabling access to health data for research and other secondary purposes, including the UK Health Data Research Service (HDRS; co-funded by the UK government and Wellcome) and the European Health Data Space (EHDS). Decisions taken over the coming years on issues including data infrastructure, interoperability, governance, security, legal requirements, access processes and costs could shape how easily researchers and organisations can access and use health data across borders in future.

The longer-term consequences of these choices are currently difficult to understand and communicate. The policy and technical environments remain uncertain and continue to evolve, while many potential impacts on research may emerge only over several years. Wellcome therefore wants to develop a stronger evidence base about what different future approaches could mean in practice for researchers, research organisations and the wider research system, and what trade-offs policymakers and system leaders should consider when making decisions in the shorter term.

We are seeking suppliers to deliver this project in two lots, to combine distinct areas of expertise:

Lot 1: Technical, legal and policy expertise to support the development of credible future scenarios for UK-EU health data access, connectivity and interoperability.

Lot 2: Scenario design and social research expertise to support development of the scenarios as effective research tools and use them to generate robust evidence about the implications of different futures. Suppliers may bid for either or both lots, and as an individual supplier or a consortium or partnership. The appointed suppliers will be expected to work closely together throughout the project, with Wellcome acting as the strategic commissioner and an active project partner. Previous market engagement has reinforced the importance of involving different forms of expertise across both the scenario development and research elements rather than treating them as entirely separate activities. Assuming two different suppliers/consortia are selected, there will be an inception phase to allow the suppliers to work together on project planning.

The detailed methodology is deliberately not prescribed. Bidders should use their expertise to propose an approach that will best achieve the objectives and evidence requirements set out below.

Key objective: To generate new evidence about how different approaches to UK-EU health data access, connectivity and interoperability could affect the UK's research activity, research organisations and the wider research system, using a scenario-based approach to identify the implications, opportunities, risks and trade-offs decision-makers should consider today.

Desired outcome: By the end of the project, Wellcome expects to have:

- A robust and clearly evidenced understanding of the major policy, legal, technical and operational choices and uncertainties that could shape future UK-EU health data relationships.
- A small number of credible, clearly differentiated and decision-relevant future scenarios, supported by transparent assumptions and evidence.
- New primary research showing how different scenarios could affect the decisions and behaviours of different participants in the UK research system, with evidence on the nature and direction of potential impacts and, where methodologically possible, their likely magnitude.
- A clear account of areas of consensus, disagreement and uncertainty, and of the strength and limitations of the available evidence.
- Policy-relevant analysis explaining the implications and trade-offs of different futures, including which decisions or issues may require attention now and which may be relevant over longer timeframes.
- Accessible and reusable evidence products that Wellcome can use to both inform its own strategy and engage relevant policy and system decision-makers.

The purpose of the research is not to assume that greater UK-EU alignment is necessarily the preferred outcome. The project should enable meaningful comparison between different futures and make their respective implications and trade-offs visible.

1.2 Specification

Overall delivery model applicable to both lots

The project is expected to last approximately 6-8 months, followed by evaluation and dissemination activity.

The appointed suppliers will be expected to operate as a collaborative project team while retaining clear accountability for their respective areas of expertise.

At inception, selected supplier(s) and Wellcome will jointly:

- Confirm and refine the research questions and scope.
- Agree key definitions and terminology.
- Agree roles, responsibilities and decision rights.
- Agree success criteria.
- Agree collaboration, governance, decision-making and escalation arrangements.
- Establish an integrated project plan, risk and issue register, and relevant research governance arrangements.
- Agree principles for scenario development and comparison.
- Resolve any differences between the methodologies proposed if two successful bidders.

The output of this inception phase will be a joint inception plan, drafted by the suppliers in partnership, and agreed by Wellcome.

The project will then proceed through discovery, co-design, scenario development and testing, a formal scenario gateway, primary research, interim evidence review, final synthesis and evaluation/dissemination.

A co-design milestone will provide the suppliers with the opportunity to test scenarios with external experts, and provide Wellcome with an opportunity to review and steer the proposed scenario architecture before

detailed scenario development. A subsequent formal scenario gateway will require Wellcome approval before the scenarios can be used in primary research.

Suppliers should propose appropriate day-to-day project management and collaboration arrangements rather than assume a prescribed meeting schedule, though these will be finalised in the inception phase.

LOT 2: SCENARIO DESIGN, SOCIAL RESEARCH AND EVIDENCE SYNTHESIS

Scope of work

The Lot 2 supplier will lead the methodological design of the scenario-development process and subsequent primary research, ensuring that the scenarios developed in Lot 1 can be used to generate robust and defensible evidence.

The Lot 2 supplier will be expected to do the following in each phase:

Discovery

- Define the types of decisions, behaviours, impacts and outcomes that the research stage should seek to investigate.
- Advise on the information each scenario needs to contain to function effectively as a research stimulus.
- Develop an initial stakeholder map and sampling and recruitment strategy.
- Identify appropriate methods for comparing implications consistently across scenarios.
- Propose a clear monitoring and evaluation plan for the research project, to report at conclusion on the execution of the methodology and approach and provide lessons learned for similar future projects.

Co-design and scenario development

- Lead overall scenario methodology and design an appropriate co-design process that brings together relevant technical, policy, research and user perspectives.
- Propose the appropriate number, structure and form of scenarios.
- Ensure the scenarios are simultaneously technically credible, comprehensible, neutral and capable of supporting meaningful research, working with the Lot 1 supplier if there is more than one supplier.
- Translate substantive scenario content into engaging participant-facing materials.
- Pilot the scenarios and participant materials with representative users before full fieldwork, refining the scenarios and research instruments in response to testing.

At the co-design milestone, the suppliers will present the proposed scenario architecture, critical uncertainties, variables and constants, evaluation framework, material assumptions and proposed form of the research stimuli for Wellcome review and steer.

At the formal scenario gateway, the Lot 2 supplier will be required to confirm that the participant-facing scenarios are sufficiently comprehensible, usable and neutral to support robust research and meaningful outcomes.

Primary research

- Design and undertake an appropriate programme of primary research using the scenarios as research stimuli.
- Propose and justify the research methodology. Wellcome is open to interviews, workshops, deliberative methods, structured elicitation, surveys and other approaches or combinations of approaches where justified by the research objectives.
- Propose and justify the sample size, composition, geographic coverage and recruitment strategy.
- Ensure meaningful coverage across relevant stakeholder groups, including academia, industry, research infrastructures and data users, public-sector research organisations, funders and charities.
- Include an appropriate four-nations UK perspective.
- Propose an appropriate level and form of participation from EU-level and/or EU member-state stakeholders, and explain the implications of this for validity, cost and delivery.
- Ensure the sampling approach captures materially different perspectives rather than relying primarily on existing or highly engaged networks.
- Where relevant, distinguish between individuals or organisations involved in scenario co-design and the independent research sample, ensuring diversity of participants.
- Establish and implement appropriate ethical, consent, confidentiality, data protection and research data-management arrangements.
- Make appropriate provision for commercially sensitive information, particularly where participants are discussing research, investment or organisational decisions.

The research should seek to identify:

- How different scenarios could affect research and organisational decisions and behaviour.
- The mechanisms through which those effects could arise.
- Differences in effects and views between stakeholder groups and geographies.
- Material thresholds at which behaviour or decisions could change.
- The nature and direction of likely impacts and, where methodologically defensible, their likely magnitude.
- Areas of consensus and disagreement.
- Evidence that challenges or contradicts emerging findings.
- The level of confidence and uncertainty associated with findings.

Bidders should clearly explain which findings are suitable for analysis, and which questions cannot defensibly be answered through the proposed methodology. Wellcome expects that this research will primarily be qualitative in nature; this is not prescribed, but we are looking for results that will provide the most policy-relevant and meaningful findings.

Interim evidence review and final synthesis

- Lead a joint interim evidence review, with the Lot 1 supplier (if more than one supplier) and Wellcome before final analysis is completed.
- Assess the strength of emerging findings, unexpected results, contradictory evidence and remaining evidence gaps.
- Recommend proportionate targeted follow-up research where this would materially strengthen the

evidence for the final synthesis.
- Lead final primary research analysis and synthesis.
- Clearly distinguish findings derived from evidence from interpretation or policy implications.

Final outputs

Wellcome expects final outputs to cover the following uses, but we are open to proposals from bidders for different types of products or presentations.

- A comprehensive evidence report setting out the methodology, scenarios, findings, differences between stakeholder groups, uncertainties, evidence strength and limitations, for Wellcome's own use.
- A more concise policy synthesis report setting out the principal implications, opportunities, risks, trade-offs and relevant decision or intervention points, for use publicly and with policy audiences.
- An appropriate structured underlying evidence base and research documentation, subject to ethical, confidentiality and data-protection requirements.
- Proposed communications and influencing products appropriate to relevant policy audiences.
- Identification of any remaining evidence gaps and priorities for future research, monitoring or scenario updating.
- Report against monitoring & evaluation plan.

Key deliverables

The Lot 2 supplier will lead (with input from the Lot 1 supplier where relevant) or jointly produce:

- Input to the joint inception plan (jointly produce).
- Research and evidence framework (lead).
- Stakeholder typology, sampling and recruitment strategy (lead).
- Research governance and data-management plan (lead).
- Co-design methodology and delivery (lead).
- Scenario architecture (jointly produce).
- Participant-facing scenarios and supporting research materials (lead).
- Scenario/research instrument pilot and revisions (lead).
- Primary research and analysis (lead).
- Interim evidence review and evidence strength/gap assessment (lead).
- Final evidence report (lead).
- Policy synthesis (lead).
- Final scenario documentation and reusable assets (lead).
- Appropriate structured research evidence and supporting documentation (lead).
- Proposed communications/influencing products (lead).
- Methodological evaluation and recommendations for future evidence generation (lead).

Required expertise

Bidders for Lot 2 should demonstrate:

- Significant experience designing and delivering high-quality qualitative and/or mixed-method social research.
- Expertise in scenario-based research, futures methods, deliberative research or comparable methods for investigating complex or uncertain future questions.
- Experience translating complex policy or technical issues into accessible and neutral research stimuli.
- Strong research design, sampling, recruitment and facilitation capability.
- Ability to undertake research with senior, specialist and/or difficult-to-recruit stakeholders across different sectors and groups. Experience in the life science/research sector is especially valuable.
- Ability to analyse behavioural and organisational implications without overstating what the evidence can support.
- Experience synthesising complex findings into rigorous evidence products and concise outputs for policymakers.
- Appropriate expertise in research ethics, data protection, participant confidentiality and research data management.
- Experience working collaboratively with substantive technical or policy experts.

If only bidding for Lot 2, detailed prior knowledge of the topic is not required, provided the bidder can demonstrate an ability to work effectively with the Lot 1 supplier and rapidly understand complex technical and policy material. However, previous experience in the healthcare and/or research sectors, and/or on data issues, is desirable.

Assumptions or dependencies

- If there is more than one supplier, the Lot 2 supplier will work closely with the Lot 1 supplier throughout the commission.
- If there is more than one supplier, the Lot 1 supplier will provide substantive technical, legal and policy expertise and assurance. The Lot 2 supplier will remain responsible for research methodology, primary research analysis and evidential interpretation.
- Wellcome will provide strategic direction and reasonable access to relevant networks, but bidders should propose a viable recruitment strategy rather than relying on Wellcome to identify or recruit research participants.
- Primary research cannot commence until the formal scenario gateway has been passed.
- Participant recruitment and research preparation may need to begin before final scenario approval in order to support the overall delivery timetable.
- Bidders should identify any research ethics or governance approvals required and reflect these in their proposed approach and delivery plan.
- The research should maintain sufficient independence that findings that challenge Wellcome's or other stakeholders' existing assumptions can be surfaced and reported.
- Bidders should identify any further dependencies or information required from Wellcome or the Lot 1 supplier if only bidding for Lot 2.

Accessibility requirements

Documents, research materials and final outputs should meet applicable accessibility requirements (WCAG 2.2. AA).

Participant-facing materials should be comprehensible to their intended audiences and should not assume specialist understanding of EHDS, HDRS or relevant technical and legal concepts unless specialist knowledge forms part of the sampling criteria.

Research participation should be designed to enable reasonable accessibility needs to be accommodated. Final products intended for policy and external audiences should use plain English wherever possible and provide accessible alternatives for complex visual or technical material.

1.3 Timetable

#	Activity	Responsibility	Date
1	RFP issue to Suppliers	Wellcome	09-Nov-2026
2	Submission of Expression of Interest and Supplier Q&A	Supplier	23-Nov-2026
3	Return of Supplier Q&A to Suppliers	Wellcome	30-Nov-2026
4	Submission of RFP Response	Supplier	08-Jan-2027
5	RFP Evaluation Period	Wellcome	12-Jan-2027 to 26-Jan-2027
6	Supplier Presentations	Supplier	08-Feb-2027 to 12-Feb-2027
7	Notification of Contract Award	Wellcome	March 2027
8	Contract Negotiation	Wellcome & Supplier	Mar-2027
9	Contract Start Date	Wellcome & Supplier	01-Apr-2027

1.4 Guidance on Submission and Process

Submission:

- Suppliers submitting a full proposal should answer the following questions listed below
- All sections should be completed as fully as possible for Wellcome to review and score your responses once the submission period is closed. Please ensure you attach all information.
- Supplier's responses should be submitted via the Oracle portal. Once you have submitted your response you will be notified that it has been received
- Suppliers are allowed to revise their submitted response until the close date.
- Throughout this process Wellcome will ensure you are notified and contacted when you have been successful and unsuccessful

Supplier Presentations:

- Following a submission of the proposal successful proposals will be invited to an in-person or virtual

meeting the duration will be confirmed. This may comprise of a PowerPoint presentation, demo etc (depending on the activity) followed by question and answers session. We may also require a brief follow-up call after these presentations.

1.5 Contract Terms and Conditions

Wellcome will be looking to put a contract in place using Wellcome's Standard Terms and Conditions. Suppliers submitting proposals should review Wellcome's Standard terms and Conditions document

Individuals submitting proposals as a sole trader (not registered) should review this document.

2 Responses Required

* Response is required

2.1 Section 1. Expression of Interest (EOI)

*****1.

1. Confirm your understanding of the requirement and the role of the lot(s) for which you are bidding, alongside the role of the other supplier (if not bidding for all lots).
2. Confirm whether you are bidding as an individual organisation or as a consortium or partnership. Where bidding as a consortium or partnership, identify the organisations involved and their respective roles.
3. Outline your proposed approach to this work, including the contribution you would expect to make to the overall project and how you would work with the supplier appointed to the other lot (where relevant), maximum 500 words.
4. Identify any aspects of the proposed approach or specification that you would recommend Wellcome reconsider and briefly explain why.

Have you attached your EOI in PDF format answering the above questions?

○ a. Yes*(Attachments are required)*

○ b. No

*****2. Confirm which lots you are bidding for. (If submitting for both Lots, please duplicate response in Lot 1 RFP)

○ a. Lot 1 Only

○ b. Lot 2 Only

○ c. Both Lots

*****3. A non-binding cost estimate as a single figure in GBP.

_____

*****4. Any questions you have about the exercise and activity.

2.2 Section 2. Full proposal Submission

1. After you have reviewed each of the questions below in Section 2;

    - Methodology, **(max 2 pages)**
    - Experience , **(max 2 pages)**
    - Delivery & outputs, **(max 2 pages)**
    - Budget,**(max 2 pages)**
    - Equity, Diversity & Inclusion (EDI). **(max 2 pages)**

    Please upload a single document detailing your proposed response, ensuring you keep within the page limit as specified for each question. Also upload an Excel workbook detailing your commercial breakdown.

    We have locked down your ability to answer directly in the sections below to ensure we avoid repetition of your responses, for Wellcome to receive a consolidated document.

2.3 Section 3. Methodology

1. **Requirements applying to both lots**

Responses should cover:

- The overall methodological approach and rationale for their lot(s), including how the approach would contribute to answering the project's core research questions and achieving the intended outcomes.
- Key activities and proposed sequencing.
- How the supplier would work collaboratively with Wellcome and the separately appointed supplier for the other lot (where relevant).
- Proposed project governance and day-to-day working arrangements.
- Key risks associated with the proposed approach and how these would be managed.
- Quality assurance arrangements.
- How emerging developments in the UK or EU policy environment would be accommodated without undermining the consistency of the research.
- How uncertainty, assumptions and limitations would be identified and communicated.
- Any areas where the bidder recommends a materially different approach from that described in the specification, including the rationale and anticipated benefit.

LOT 2: SCENARIO DESIGN, SOCIAL RESEARCH AND EVIDENCE SYNTHESIS

Lot 2 bidders should additionally explain:

- Your proposed overall research design and why it is appropriate for investigating uncertain future policy environments.
- If relevant, how you would work with the Lot 1 supplier to develop technically credible scenarios into accessible, neutral and effective research stimuli.
- Your proposed approach to co-design and what you would seek to achieve through the co-design milestone.
- How you would test whether scenarios and research materials are understandable, sufficiently differentiated and capable of eliciting meaningful responses before full fieldwork.
- The primary research methods you would expect to use and the rationale for choosing them.
- How you would determine the appropriate balance between depth and breadth of research.
- Your proposed approach to sampling and recruitment, including how you would ensure meaningful diversity across stakeholder type, sector and geography.
- How you would ensure appropriate representation across the four nations of the UK.
- Your proposed approach to deciding whether and how EU institutions, member states and/or EU-based research stakeholders should participate.
- How you would engage senior, specialist, commercially sensitive or otherwise difficult-to-recruit audiences.
- How you would distinguish between participants involved in scenario development or validation and participants providing independent research evidence.
- How you would investigate changes in decisions and behaviour rather than simply

capturing participants' general views or preferences.

- How you would identify areas of consensus, disagreement, uncertainty and evidence that challenges emerging conclusions.
- How you would assess whether the nature, direction or magnitude of impacts can credibly be established.
- What, if any, quantitative evidence you believe could defensibly be generated and what limitations would apply to it.
- Your proposed approach to research ethics, informed consent, confidentiality, commercially sensitive information, data protection and research data management.
- How you would analyse and synthesise evidence across scenarios and stakeholder groups and which products you would develop to present this.
- How you would assess evidence strength and identify gaps requiring further investigation during the interim evidence review.
- How you would maintain analytical independence and ensure that findings which challenge Wellcome's or other stakeholders' assumptions are appropriately reported.

Please answer Yes or No if you have included your answer into your full proposal as per section 2

2.4 Section 4. Experience

1. Suppliers should summarise relevant organisational experience, proposed team capability, and examples of similar work. Include case studies where relevant.

   As well as demonstrable evidence that you meet the expertise criteria laid out in the specification, we would also like to see specific experience of the following for suppliers of both lots:

   - Experience working collaboratively with organisations providing different specialist expertise.
   - Experience delivering work for policy, government, research, health or comparable decision-making audiences.
   - Evidence of the ability to communicate complex findings clearly to non-specialist audiences.

   Please answer Yes or No if you have included your answer into your full proposal as per section 2

2.5 Section 5. Delivery and Outputs

1. Suppliers should provide a delivery plan that reflects the scale, complexity, timetable, and expected outputs. Include key milestones, dependencies, risks, and mitigation actions.

   Please answer Yes or No if you have included your answer into your full proposal as per section 2

2.6 Section 6. Budget

1. Provide a detailed budget including all costs and expenses, specifying all day rates of individuals involved, the allocation of days between members of the team, and the cost of activities.

   All our content should be WCAG 2.2. AA compliant. Any documents being provided to Wellcome must pass accessibility requirements. If you are unable to produce accessible documents, budget must be set aside to employ a suitable agency to do this work.

   Please provide your budget breakdown in a CSV/XLSX format e.g Microsoft Excel Spreadsheet within your proposal.

   Please answer Yes or No if you have included your answer into your full proposal as per section 2

2.7 Section 7. Equity Diversity and Inclusion

1. Suppliers should outline their EDI policies and explain how equity, diversity and inclusion will be embedded throughout planning, development, delivery, engagement, and outputs.

   Please answer Yes or No if you have included your answer into your full proposal as per section 2.2

3 Evaluation Criteria

During the RFP evaluation period the evaluation panel will independently evaluate your proposal against the criteria outlined below. All scores will be collated, discussed and a decision will be agreed on who progresses to the next stage of the procurement exercise.

Criteria	Details	Weight %
Expression of Interest (EOI)		N/A
Full proposal Submission	This section is for the Supplier's submission of the consolidated full proposal document which includes all the question requirements for section 2.	N/A
Methodology	Coverage: How well are the desired focus areas (as outlined in the specification) covered in the proposed methodology addressed? Quality: Is the proposed methodology aligned with our needs? Utility: Will the proposed methodology deliver the desired, credible, and useful results?	N/A
Experience	Skills and Experience: Does the supplier have the relevant skills, experience, and contextual understanding to deliver this work?	N/A
Delivery and Outputs	Communication: Is there a good plan for communicating with the Wellcome team? Delivery plan: Is the proposed delivery plan appropriate and achievable? Feasibility: How feasible is the delivery plan? Are there significant risks associated with the proposed timelines, and how well are they mitigated?	N/A
Budget	Value for Money: Is the proposed work good value for money?	N/A
Equity Diversity and Inclusion	Do they have EDI policies and are these being put into practice in the proposal?	N/A
Accessibility	All our content should be WCAG 2.2. AAA compliant. Any documents being provided to Wellcome must pass accessibility requirements. If you are unable to produce accessible documents, budget must be set aside to employ a suitable agency to do this work.	N/A
	Total:	**0%**

4 General Information

4.1 Data Protection

Wellcome is committed to upholding data protection principles and protecting your information. The Wellcome privacy statement explains how, and on what legal basis, we collect, store, and use personal information about you. This includes any information you provide in relation to this proposal.

Under UK Data Protection law, Wellcome must keep a record of all personal information it is processing (i.e., collecting, using, and sharing). This record will be made available to the Information Commissioner's Office upon request. This is Wellcome's record of data processing activities which meets UK GDPR article 30 requirements.

Successful Suppliers will be asked to complete a TPRM and TPSRA assessment this is for Wellcome to assess how you handle data.

4.2 Equity Diversity and Inclusion

Embracing diversity and inclusion is fundamental to delivering our mission to improve health, and we are committed to cultivating a fair and healthy environment for the people who work here and those we work with. We want to cultivate an inclusive and diverse culture, and as we learn more about barriers that disadvantage certain groups from progressing in our workplace, we will remove them.

Wellcome takes diversity and inclusion seriously, and we want to partner with suppliers who share our commitment. We may ask you questions related to D&I as part of our RFP processes.

4.3 Disability Confident

The Wellcome Trust is proud to be a Disability Confident Employer (DC Level 2) and we encourage all our partners and suppliers to do the same. More information about this can be found on the government website Disability Confident employer scheme and guidance - GOV.UK (www.gov.uk). Disability Confident is creating a movement of change, encouraging employers to think differently about disability and take action to improve how they recruit, retain and develop disabled people.

4.4 Accessibility

Wellcome is committed to ensuring that our RFP exercises are accessible to everyone. If you have a disability or a chronic health condition, we can offer adjustments to the response format e.g., submitting your response in an alternate format. For support during the RFP exercise, contact the Wellcome Contact.

If, within the proposed outputs of this RFP exercise, specific adjustments are required by you or your team which incur additional cost then outline them clearly within your commercial response. Wellcome is committed to evaluating all proposals fairly and will ensure any proposed adjustment costs sit outside the commercial evaluation.

All our content should be WCAG 2.2. AAA compliant. Any documents being provided to Wellcome must pass accessibility requirements. If you are unable to produce accessible documents, budget must be set aside to

employ a suitable agency to do this work.

4.5 Independent Proposal

By submission of a proposal, prospective Suppliers warrant that the prices in the proposal have been arrived at independently, without consultation, communication, agreement or understanding for the purpose of restricting competition, as to any matter relating to such prices, with any other potential supplier or with any competitor.

4.6 Funding

For the avoidance of doubt, the output of this RFP exercise will be funded as a **Contract** and not as a Grant.

4.7 Costs Incurred by Prospective Suppliers

It should be noted that this document relates to a Request for Proposal only and not a firm commitment from Wellcome to enter into a contractual agreement. In addition, Wellcome will not be held responsible for any costs associated with the production of a response to this Request for Proposal

4.8 Environmental Sustainability

Wellcome is playing its part tackling the climate crisis through its mission-driven Climate & Health strategic programme.

In addition, our Sustainability programme aims to address the environmental impacts and carbon emissions of our activities and operations.

Our suppliers have a key part to play delivering on our sustainability ambitions. We expect all our suppliers to take active steps to:

- Address their environmental impacts, for instance as part of a certified Environmental Management System.
- Reduce the carbon emissions of their products and services, for instance by adopting Science-Based targets and plans to deliver them.
- Embed environmental considerations in the sourcing and delivery of goods and services to Wellcome, across all stages of their life cycle.